Principal Deputy Assistant Secretary of the Army

(Installations and Environment)

Mr. Geoffrey Prosch

F

Professional Housing Management Association
San Diego, CA
2 February 2006

TODAY'S AGENDA

- Transformation of Army Installations
- Modularity and the Restationing Plan
- BRAC 2005
- Privatization

ASA (I&E)

3E464

ARMY GOALS

- Win the War
- Transform The Army
- Secure Resources to Accomplish the Above

TRANSFORMATION

"As the Chief (GEN Schoomaker) likes to say, the Soldiers are the centerpiece of our formations so nothing can be more important than a Soldier; nothing can be more important than the family.

I will put a lot of focus on their well-oughout my tenure"

- Secretary of the Army
Dr. Francis J.

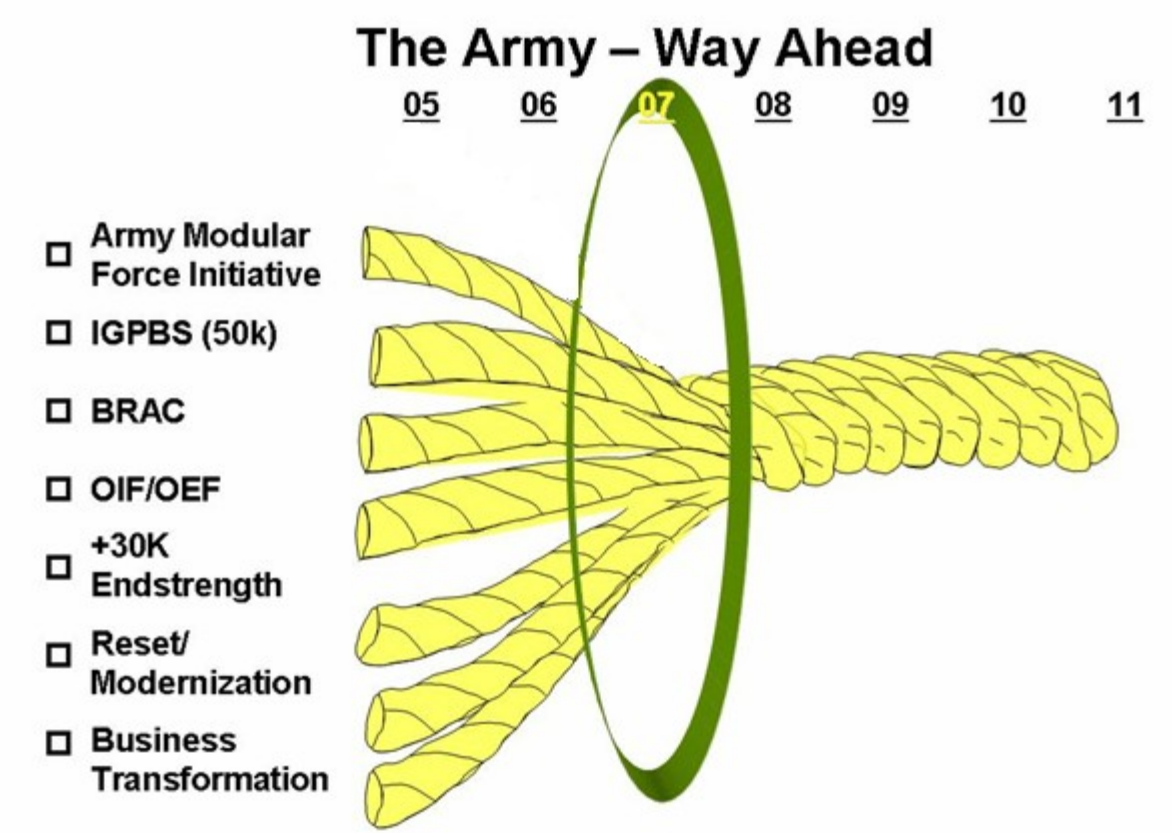
TRANSFORMATION

"A rapidly changing world deals ruthlessly with organizations that do not change . . .

We must constantly reshape ourselves to remain relevant and useful members of the joint

- Chief of Staff of the General Peter maker

SYNCRONIZATION



INSTALLATIONS AS FLAGSHIPS

- **Support an expeditionary force where Soldiers train, mobilize, and deploy to fight and are sustained as they reach back for support.**

- **Develop strategies to posture installations as deployment platforms with robust reach-back capabilities.**

- **Adjust installation support to meet the needs of an Army at war and transforming.**

SOLDIERS AND FAMILIES DESERVE THE SAME QUALITY OF LIFE AS IS AFFORDED THE SOCIETY THEY PLEDGE TO DEFEND

- **Support well-being of all Soldiers and their families.**

IMA LEADERSHIP INTENT

- **Provide corporate structure focused on installation management to …**
  - **Support and enable mission commanders**
  - **Eliminate migration of base support funds**
  - **Achieve efficiencies; increase effectiveness**
  - **Provide common standards means and methods to manage installations**
  - **Lead Army Transformation**
- **Installation Management Board of Directors (IMBOD) gives strategic guidance**

What the Current Force Looks Like

The Army Division = traditional building block

= ~15,000 Soldiers & Equipment

(typically over 20,000 when deployed)

But…

- Optimized for major land campaigns against similarly organized forces
- Large, fixed organizations with interconnected parts
- Requires extensive reorganization to create force packages
- Limits Regional Combatant Commander's ability to mix and match packaged capabilities for multiple missions
- L

We're good, but we can be better…

Standardized Brigade Designs

Active and Reserve Components

(Less than 4,000 Soldiers in each Brigade)

X
Infantry

X
Heavy

X
Stryker

X
FCS
Future

Standard maneuver brigades with organic combined arms capabilities

X
Maneuver Enhancement

X
Battlefield Surveillance

X
Aviation

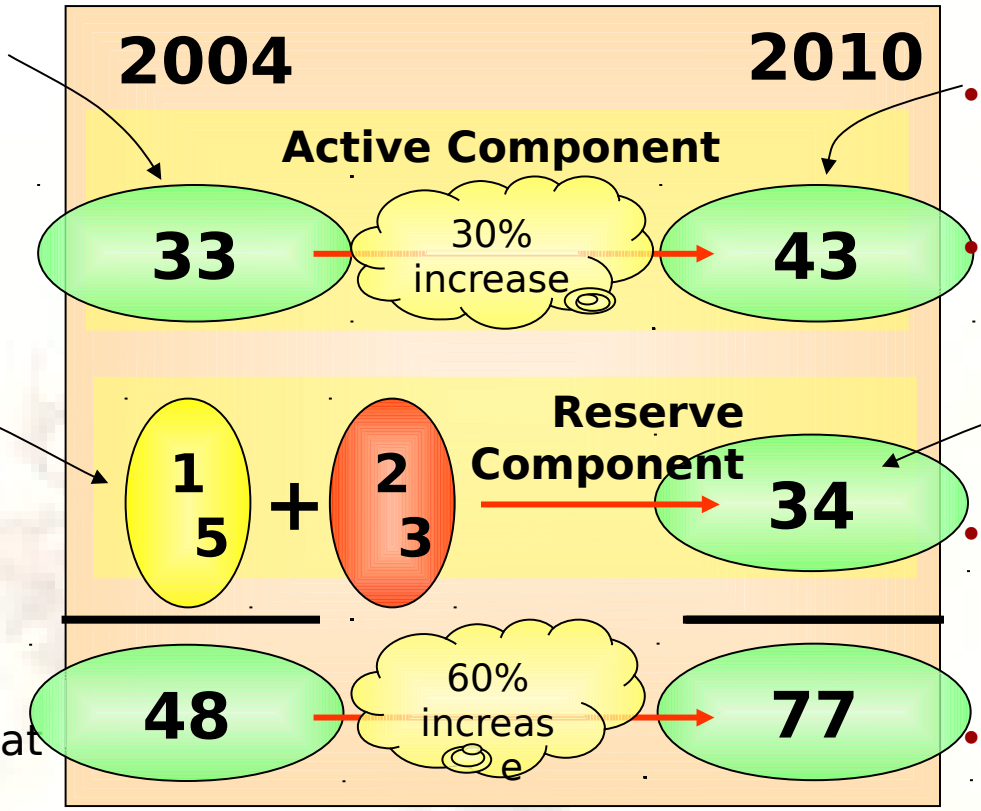
X
Fires

X
SUST
Sustainment

Supporting brigades with standard headquarters, but variable subordinate units

Army Modular Force

- Division-centric force
- Not optimized for independent operations
- Share divisional support forces



- Brigade-centric force
- Capable of independent operations
- Capabilities to facilitate joint operations across the full spectrum

- 15 Enhanced Separate Brigades of comparable readiness to AC
- 23 other Brigades at lower levels of readiness, not readily available

- 34 BCTs organized, manned, and equipped like similar units in AC
- More capable and ready, thus available units

New force mix/size provides ability to:

- ✓ Sustain long-term commitments
- ✓ Surge for larger, shorter-term contingencies
- ✓ Better manage force stress

Korea
Active Component Division & Brigade Combat Team Stationing & Flag Designations
Germany
Italy
Ft Lewis
Ft Carson
Ft Riley
Ft Knox
Ft Drum
Ft Campbell
Ft Irwin
OPFOR Unit
Ft Bragg
Ft Benning
Ft Bliss
Ft Polk
Ft Stewart
Ft Wainwright
Ft Hood
Ft Richardson
Schofield Barracks
Legend
Division HQ
Brigade (BCT)
STRYKER BCT

The Army's BRAC Strategy

Establish a streamlined portfolio of installations with a significantly reduced cost of ownership that:

- Facilitates transformation, joint operations and joint business functions
- Accommodates rebasing of overseas units with the Integrated Global Presence and Basing Strategy
- Divests of an accumulation of installations that are no longer relevant and are less effective in supporting a Joint and Expeditionary Army

Army & JCSGs - Strategic Objectives

- Operational Army
- Reserve Component
- Institutional Training
- Headquarters and Other Support Activities
- Materiel & Logistics
- Research, Development, Acquisition, Test & Evaluation

Summary of Results

- 13 Army and 387 Reserve Component installations closed
  - 211 ARNG facilities
  - 176 Reserve facilities
- 7 leased complexes closed
- 37 Active and 49 Reserve Component installations realigned
- Creates $1.4B in annual savings and $2.4B with recurring savings from overseas
- This BRAC costs nearly 3 times the Army's last 4 BRAC rounds and generates twice the gross savings, 4 times more including overseas

13 installations, 387 Reserve Component facilities and 7 leased sites closed

RESIDENTIAL COMMUNITIES INITIATIVE

1,823 FORT CARSON HOUSES TRANSFERRED TO PARTNER NOV 1999

esidential Communities Initiative (R

RCI PLAN -- 43 INSTALLATIONS (34 PROJECTS)

- **82,517 Houses; 92% of Army Family Housing in U.S.**
- **1st 35 Installations -- $804M Govt Equity = $9.5B Initial Development (12 to 1 leverage; OSD goal is ≥3 to 1)**

27 Installations (20 Projects Transferred (64,089 Hous

- Ft Carson, CO - Nov 1999
- Ft Hood, TX - Oct 2001
- Ft Lewis, WA - Apr 2002
- Ft Meade, MD - May 2002
- Ft Bragg, NC - Aug 2003
- Pres of Mont-Naval PS, CA - Oct 2003
- Ft Stewart-Hunter AAF, GA - Nov 2003
- Ft Campbell, KY - Dec 2003
- Ft Belvoir, VA - Dec 2003
- Ft Irwin-Moffett FAF-Parks RFTA, CA - Mar 2004
- Ft Hamilton, NY - Jun 2004
- Walter Reed AMC, DC / Ft Detrick, MD - Jul 2004
- Ft Polk, LA - Sep 2004
- Ft Shafter / Schofield Brks, HI - Oct 2004
- Fts Eustis-Story, VA - Dec 2004
- Ft Leonard Wood, MO - Mar 2005
- Ft Sam Houston, TX - M
- Ft Drum, NY - May 200
- Ft Bliss, TX-White Sand MR, NM - Jul 200
- Ft Benning, GA - Jan 20

Transfer

- Ft Leavenworth, KS - Mar 2006
- Ft Rucker, AL - Apr 2006
- Ft Gordon, GA - Jun 2006
- Carlisle Brks, PA-Picatinny Ars, NJ - May 2006
- Ft Riley, KS - Aug 2006
- Redstone Ars, AL - Oct 2006
- Ft Knox, KY - Jan 2007

1 Installation (1 Project) Pending Approvals (649)

- Ft McNair, DC - Mar 2007
- Ft Drum Phase II Construction
- Ft Irwin Phase II Construction
- Ft Bliss Phase II

7 Installations (6 Projects) In Solicitation or Under Development - Est Transfer (7,144)

- Ft Lee, VA - Sep 2007
- West Point, NY - Mar 2008
- Ft Jackson, SC - Sep 2008
- Ft Huachuca-Yuma PG, AZ - Feb 2009
- Aberdeen PG, MD - May 2009
- Ft Richardson, AK - Mar 2010

Construction For Modularity

Modular buildings at Fort Drum

Fort Drum
Company Admin
Building

Fort Drum
Admin office

Fort Drum
Supply Room/Arms Room

Utility Privatization Program

UTILITIES PRIVATIZATION STATUS

US:

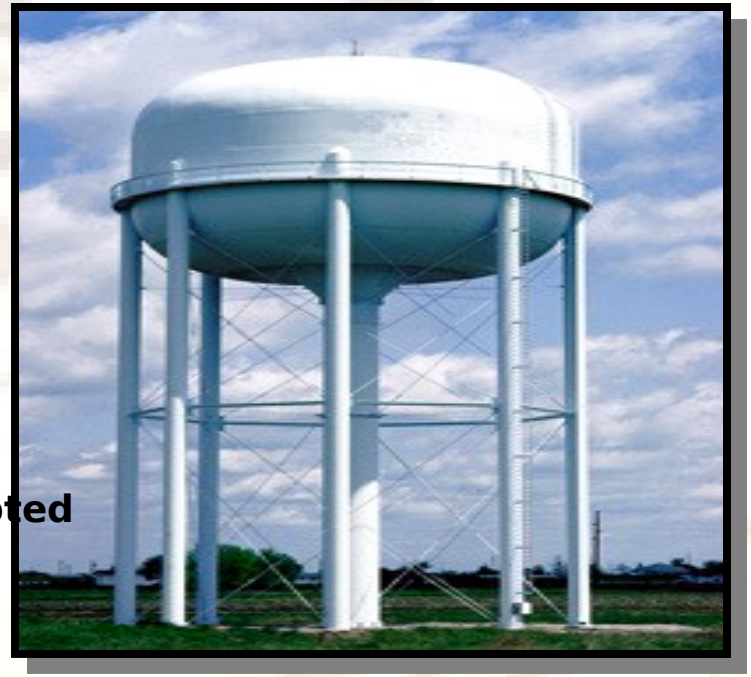
- 351 systems
- 266 completed
  - 111 privatized
  - 155 exempted
- 85 underway

Europe:

- 589 systems
- 232 completed
  - 232 privatized
  - 0 exempted
  - 357 remaining

Japan and Korea

- 128 systems exempted
- 0 privatized



Privatization of Army Lodging

- **Installation lodging facilities suffer from chronic under-funding**
  - **More than 80% require either major renovation or replacement**
  - **Estimated cost to upgrade is $1B+**
- **PAL seeks to to revitalize installation transient lodging through partnerships with the private sector**
  - **Same legislative authorities as RCI**
  - **Obtain private sector expertise, creativity, innovation, and capital**
- **PAL is consistent with Leadership direction to transfer non-core functions to the private sector**

Housing Hot Topics

"SERVICE IN A CHANGING LANDSCAPE"

- **Unaccompanied Personnel Housing (UPH)**
  - **Modern Facilities**
  - **Centralized Barracks Management**
  - **Privatization?**

- **Housing Services Office (HSO)**
  - **Approximately 75% of soldiers and families reside in local communities**
  - **More accurate information available, prior to arrival at new duty station**
  - **Training our employees for the future**

Office of the Assistant Secretary of the Army (I&E)
and
The Association of the United States Army

We invite you to join us as we present:

“Installations as Flagships of Army Readiness ”

at the AUSA Army Installation Symposium
3 April – 6 April 2006,
Kansas City Convention Center

A great interactive opportunity for Civilians, Military, Contractors, Business and Industry!

What have you done for our Soldiers

QUESTIONS